



Created by Congress in 1987, the Baldrige Program helps organizations improve and succeed in the global marketplace. It is the only public-private partnership and Presidential award program dedicated to improving U.S. organizations. In collaboration with the Baldrige community, the Baldrige Program offers a systems approach to organizational excellence, award-winning leadership development, self-assessment tools, organizational assessments by trained experts, workshops on how to improve, and events that showcase best management practices.

Baldrige in Arizona

- **2 Arizona applicants for the Baldrige Award (2005–2017)**
- **3 Baldrige examiners from Arizona volunteered over \$45,000 in services in 2017.**

Southwest Alliance for Excellence

The Alliance for Performance Excellence (www.BaldrigeAlliance.org) is a nonprofit national network of Baldrige-based organizations with a mission to grow performance excellence in support of a thriving Baldrige community. Alliance members include Baldrige-based programs that use the Baldrige Excellence Framework to serve organizations from all sectors in their region, state, or a specific industry. These programs annually evaluate and recognize over 1,000 organizations and serve as the feeder system for the national Baldrige Award.

The Southwest Alliance for Excellence (SWAE; www.swae.org) is a 501(c)(3) nonprofit corporation that advances improvement and excellence in organizations, communities, and individuals throughout Arizona, Nevada, and Utah. SWAE empowers organizations to pursue performance excellence, improve outcomes, and contribute to the economic strength of their community and state.

2015–2017 Arizona Award Recipients

Yuma Regional Medical Center (Achievement)
Bristol Global Mobility (Commitment)
Deer Valley Unified School District (Commitment)

Phoenix Convention Center and Venues (Commitment)
Scottsdale Medical Imaging (Commitment)
Medical Security Card Company, LLC (Interest)

AHCA/NCAL National Quality Award Recipients in Arizona

The [AHCA/NCAL National Quality Award Program](#) provides a pathway toward performance excellence for providers of long-term and postacute care services. The program is based on the core values and criteria of the Baldrige Performance Excellence Program.

Copper Village (Bronze, 2017)
The Forum at Desert Harbor (Bronze, 2016)
The Forum at Tucson (Bronze, 2014)
Fountain View Village (Bronze, 2015)
The Gardens of Scottsdale (Bronze, 2014)
The Gardens of Sun City (Bronze, 2016)
Immanuel Campus of Care (Bronze, 2017)
Palm Valley Rehabilitation & Care Center (Bronze, 2016)
Peaks Senior Living Community (Bronze, 2017)
Plaza Healthcare (Silver, 2016; Bronze, 2015)
Prestige Assisted Living (Bronze, 2015)

Prestige Assisted Living at Claremont (Silver, 2017; Bronze, 2013)
Prestige Assisted Living of Lake Havasu City (Bronze, 2013)
Sunrise at River Road (Bronze, 2015)
Sunrise of Chandler (Bronze, 2015)
Sunrise of Gilbert (Bronze, 2015)
Sunrise of Scottsdale (Bronze, 2015)
Sunshine Village (Bronze, 2015)
Vi at Silverstone (Bronze, 2017)
Windsor Encanto Palms Assisted Living (Bronze, 2017)

Baldrige in the U.S.

- U.S. organizations applying for the Baldrige Award have received 1,697 feedback reports detailing organizational strengths and opportunities for improvement.
- 118 Baldrige Award recipients share their role-model practices with other organizations.
- 2010–2017 applicants represent 589,635 U.S. jobs, 2,815 work sites, more than \$147 billion in revenues/budgets, and nearly 450 million customers served.
- 303 national Baldrige examiners volunteered roughly \$4.6 million in services in 2016.
- In 2017, more than 30 independently funded and managed regional, state, and sector Baldrige-based programs evaluated 1,262 organizations using 1,921 volunteer examiners.
- Organizations from all sectors and of all sizes use the Baldrige Excellence Framework for improvement.

Sample Achievements by Baldrige Award Recipients

- Estimated **cost savings of \$225 million annually** through time reductions resulting from process and performance improvements (Lockheed Martin Missiles and Fire Control)
- **Growth in revenue from \$41 million to \$265 million** over 10 years (PricewaterhouseCoopers Public Sector Practice)
- **Below 1% to zero occurrences of common hospital-acquired infections**, as well as patient falls (Castle Medical Center)
- **Top 10% of cities nationally** for best place to live, best place to work, quality of culture and recreation, availability of job opportunities, air quality, and visual attractiveness (City of Fort Collins)
- Despite rigorous public-school graduation requirements, a **97.4% graduation rate** (Pewaukee School District)
- Over 4 years, **100% of customers surveyed would recommend the company** to others (Stellar Solutions)
- **99.99% Average Service Availability Index** over 3 years, better than all utility, region, and class comparisons (Bristol Tennessee Essential Services)
- **Five-star (highest possible) quality rating** for 7 consecutive years (Kindred Nursing and Rehabilitation—Mountain Valley)
- Voted **“Best Financial Institution”** by readers of the *Boulder Daily Camera* for 15 of 16 years; more mortgage volume in its county than its competitors (Elevations Credit Union)
- **13% increase in dealership gross profit** over 4 years (Don Chalmers Ford)
- **Zero “never events”** (medical errors that should never occur) over 5 years (Memorial Hermann Sugar Land Hospital)
- **Above the 90th percentile in quality rankings** in the National Committee for Quality Assurance’s Healthcare Effectiveness Data and Information Set (HEDIS) (Southcentral Foundation)