

Created by Congress in 1987, the Baldrige Program helps organizations improve and succeed in the global marketplace. It is the only public-private partnership and Presidential award program dedicated to improving U.S. organizations. In collaboration with the Baldrige community, the Baldrige Program offers a systems approach to organizational excellence, award-winning leadership development, self-assessment tools, organizational assessments by trained experts, workshops on how to improve, and events that showcase best management practices.

# **Baldrige in Delaware**

2 Baldrige examiners from Delaware volunteered \$45,000 in services in 2019.

#### Mid-Atlantic Alliance for Performance Excellence

The Alliance for Performance Excellence (<a href="www.BaldrigeAlliance.org">www.BaldrigeAlliance.org</a>) is a nonprofit national network of Baldrige-based organizations with a mission to grow performance excellence in support of a thriving Baldrige community. Alliance members include Baldrige-based programs that use the Baldrige Excellence Framework to serve organizations from all sectors in their region, state, or a specific industry. These programs annually evaluate and recognize over 1,000 organizations and serve as the feeder system for the national Baldrige Award.

The Mid-Atlantic Alliance for Performance Excellence (MAAPE; <a href="http://midatlanticpe.org">http://midatlanticpe.org</a>) is a Baldrige-based awards program serves Pennsylvania, New Jersey, and Delaware. MAAPE is a 501c(3) nonprofit corporation that helps all types of organizations improve their performance and outcomes, including productivity, workforce engagement, competitiveness, and customer and stakeholder satisfaction.

# **Communities of Excellence Participants in Delaware**

The <u>Communities of Excellence Learning Collaborative</u> introduces communities to the Baldrige-based Communities of Excellence Framework. The framework promotes collaboration across key sectors and aligns the efforts of the businesses, organizations, school systems, and governmental organizations communitywide to implement and sustain community change.

State of Delaware (convening organization: Division of Libraries)

### **AHCA/NCAL** National Quality Award Recipients in Delaware

The <u>AHCA/NCAL National Quality Award Program</u> provides a pathway toward performance excellence for providers of long-term and postacute care services. The program is based on the core values and criteria of the Baldrige Performance Excellence Program.

Forwood Manor (Bronze, 2018)
Genesis Healthcare, Brackenville Center (Bronze, 2019)
Lofland Park Center (Silver, 2017)
Millcroft Assisted Living (Bronze, 2018)

Parkview Nursing and Rehab. Center (Bronze, 2019) Shipley Manor (Bronze, 2018) Stonegates (Bronze, 2020) Sunrise of Wilmington (Silver, 2019)

## **Baldrige in the U.S.**

- U.S. organizations applying for the Baldrige Award have received 1,767 feedback reports
  detailing organizational strengths and opportunities for improvement.
- 124 Baldrige Award recipients share their role-model practices with other organizations.
- 2010–2020 applicants represent 676,535 U.S. jobs, 5,001 work sites, more than \$189 billion in revenues/budgets, and about 614 million customers served.
- 253 national Baldrige examiners volunteered roughly \$5.7 million in services in 2020.
- In 2019, 29 independently funded and managed regional, state, and sector Baldrige-based programs evaluated 1,598 organizations using 1,686 volunteer examiners.

#### Sample Achievements by Baldrige Award Recipients

- Average customer satisfaction for services higher than 4.5 out of 5 since 2017 (MESA)
- Highest possible credit rating from Standard & Poor's and Moody's since 1994 (City of Germantown, TN)
- Growth in revenue from \$41 million to \$265 million over 10 years (PricewaterhouseCoopers Public Sector Practice)
- Estimated **cost savings of \$225 million annually** through time reductions resulting from process and performance improvements (Lockheed Martin Missiles and Fire Control)
- 5-star rating (the highest) from the Centers for Medicare and Medicaid Services (GMBC HealthCare System)
- Outperforms local and national comparators for attainment of associate degrees and certificates by more than
   200% (Howard Community College)
- Over 4 years, 100% of customers surveyed would recommend the company to others (Stellar Solutions)
- **Doubled the reach of its work to impact lives**, from 32 million people in 2015 to more than 60 million in 2019 (AARP)
- Dominant leader in market share (Mary Greeley Medical Center)
- **62% increase in revenue** over the four years preceding its 2018 Baldrige Award; ratio of annual revenue per consultant 50% better than a national comparison (Integrated Project Management)
- Despite rigorous public-school graduation requirements, a 97.4% graduation rate (Pewaukee School District)
- Produced more mortgages annually than any credit union in the state in 2018 and 2019 (Elevations Credit Union)
- Standard & Poor's "strong" rating since 2017 (Illinois Mutual Retirement Fund)
- Top 10% performance on key measures of inpatient and outpatient engagement (Wellstar Paulding Hospital)
- **Top 10% of cities nationally** for best place to live, best place to work, quality of culture and recreation, availability of job opportunities, air quality, and visual attractiveness (City of Fort Collins)
- Satisfaction levels above 90% for all four key customer groups (Center for Organ Recovery & Education)